State of the FI Community Survey 2016

Treasury Board Secretariat

Overall TBS performance

- High-performing areas
 - Professional development: High attendance, high approval ratings and good opinions on PD opportunities
 - Language training: High approval rating and higher opinions on opportunities than the PS (public service), although still only moderate
 - Flexible work arrangements: More Fls working under flexible work arrangements, improvements since 2015 and slightly higher opinions than the PS
 - o Positive work environment: Same as PS average but improvement since 2015
 - o **Job satisfaction/work relationships:** High satisfaction and excellent working relationships
 - o Work/life balance: High opinions and improvements since 2015
- Average-performing areas
 - Days worked sick and leave: Low days worked sick and improvements since 2015, but heavy usage of sick leave
 - o Overtime worked/claimed: Working same OT hours as PS but not all hours are claimed

Category	2016 PS results	2016 TBS results	Variance	2015 TBS results	Percent change
Professional development					
PD attendance	89%	89%	-	N/A	N/A
Language training request approvals*	76%	91%	† 20 %	75%	† 21 %
PD request approvals*	88%	95%	↑8 %	75%	† 27 %
Opinion on PD opportunities**	3.74	3.93	↑ 5 %	3.72	↑6 %
Opinion on PD received to meet job requirements**	3.97	3.85	↓ 3%	4.00	↓ 4%
Opinion on PD received to exceed job requirements**	3.21	3.00	↓ 7%	3.21	↓ 7%
Opinion on PD received for career advancement**	3.22	3.30	1 2%	3.29	-
Opinion on language training opportunities**	2.79	3.24	↑ 16 %	3.16	↑3%
Opinion on strictness of PD approval***	2.88	2.69	↓ 7%	2.93	↓8%
Leave					
Leave request approvals*	93%	89%	↓ 4%	97%	↓8%
Worked sick*	80%	68%	↓ 15%	77%	↓ 12%





Category	2016 PS results	2016 TBS results	Variance	2015 TBS results	Percent change
Median days worked sick*	1-3	1-3	-	1-3	-
Worked sick due to heavy workload*	55%	39%	↓ 29%	50%	↓ 22%
Used up sick leave****	15%	22%	† 47 %	10%	† 120 %
Comfort with requesting leave**	4.19	3.93	↓ 6%	3.73	↑ 5 %
Work/life balance					
Median overtime hours worked*	10-19	10-19	-	0-9	↑1 interval
Median overtime hours claimed*	0	0	-	0-9	N/A
Flexible work request approvals*	77%	80%	† 4 %	60%	↑ 33%
Working under flexible work arrangements*	43%	48%	† 12 %	N/A	N/A
Opinion on ease of claiming overtime**	3.24	3.41	↑ 5%	2.64	† 29 %
Opinion on heaviness of workload***	3.42	3.30	↓ 4%	3.48	↓ 5%
Ability to attend important home life events**	3.84	3.76	↓ 2%	3.69	1 2%
Effects of workplace stress on mental health***	3.21	3.19	↓ 1%	3.31	↓ 4%
Opinion on work/life balance support**	3.57	3.62	1 %	3.20	13 %
Opinion on flexible work opportunities**	3.30	3.77	† 14 %	3.29	† 15 %
General / Positive work environment					
Job enjoyment**	4.00	4.04	1 %	3.73	↑8%
Opinion on positivity of work environment**	3.50	3.50	-	2.97	† 18 %
Opinion on relationship with supervisor**	4.20	4.00	↓ 5%	3.53	† 13 %
Opinion on relationship with colleagues**	4.48	4.42	↓ 1%	4.37	1 %
Would leave department for more PD opportunities	36%	35%	↓3%	25%	† 40 %
Would leave department for more promotion opportunities	59%	50%	↓ 15%	N/A	N/A
Would leave department for more flex opportunities	40%	35%	↓ 13%	31%	† 13 %
Would leave department for a better work/life balance	42%	50%	† 19 %	41%	† 22 %
Would leave department for a more positive work environment	42%	46%	† 10 %	53%	↓ 13%

^{*} in the last 12 months

^{**} ranked on scale of 1 (not at all satisfied) to 5 (very satisfied)

^{***} ranked on scale of 1 (very low) to 5 (very high)

^{****} in the last 5 years



Demographics

- 28 total survey responses from September 27 October 25, 2016
 - o 13% decrease from 32 responses in 2015
 - o Approximately 2% of the total survey response
 - Approximately 22% of FIs at TBS filled out the survey (confidence rating of 95% +/-17%; moderate response rate and statistical significance)
- 10 French responses (36%), 18 English responses (64%) (same split for the entire survey response)
- ♦ 68% of FIs at TBS are FI-02s or FI-03s (same split as the public service)
- ♦ 64% have served in the public service and 46% as an FI for 10 years or more (vs 66% and 49% in the public service respectively)
- ❖ All FIs are located in the NCR (vs 67% in the public service)
- Median age group of 35-44 (same as the public service)
- ❖ 56% female predominance (vs 59% in the public service)
- 94% hold a bachelor's degree or higher (vs 88% in the public service) and 69% hold a CPA designation / are in pursuit of one (vs 55% in the public service)
- 29% supervise employees (vs 49% in the public service)

Professional development

- ❖ 41% of respondents requested language training in the last 12 months (vs 30% in the public service), and of the 11 reported language training requests, 10 (91%) were approved (vs 76% in the public service) (21% increase in approvals since 2015 vs 23% increase in the public service since 2015)
- ❖ 70% of respondents requested professional development leave with pay in the last 12 months (vs 57% in the public service), and of the 19 reported professional development requests, 18 (95%) were approved (vs 88% in the public service) (27% increase in approvals since 2015 vs 6% increase in the public service since 2015)
- 22% of respondents feel their opportunities for professional development have increased since 2015 (vs 14% in the public service) while 15% feel their opportunities have decreased (vs 25% of the public service)
- On a scale of 1 (not at all interested) to 5 (very interested), of seven different categories, Fls were most interested in conferences and events (average of 4.04), management/leadership training (3.96) and systems, operation, policy or resource management training (3.96)



Work/life balance

- ❖ 74% of FIs at TBS have worked overtime in the last 12 months (vs 75% in the public service)
- 30% worked 30 hours of overtime or more in the last 12 months (same as the public service)
- Of those who worked 30 hours or more, only 63% claimed 30 hours or more (vs 45% in the public service)
- ❖ 52% of respondents requested flexible work arrangements in the last 12 months (vs 49% in the public service), and of the 15 reported requests, 12 were approved (80%) (vs 77% in the public service)
- ❖ 15% of respondents are working compressed work weeks (vs 22% in the public service), 15% are teleworking (vs 9% in the public service) and 52% aren't working under any flexible work arrangements (vs 57% in the public service)
- ❖ 33% of FIs at TBS feel their satisfaction with their work/life balance has increased in the last 12 months (vs 16% in the public service), yet 26% feel their satisfaction has decreased (vs 27% in the public service)
- Of the 7 open-ended suggestions for possible work/life balance improvements, 3 mentioned allowing more flexible work arrangements such as telework

Positive work environment

• Of 13 different categories of possible improvements towards a more positive work environment, the most important on a scale of 1 (not at all important) to 10 (extremely important) to FIs at TBS were having good relationships with supervisors (average of 9.30), a balanced work/home life (9.28) and good relationships with colleagues (8.96)