State of the FI Community Survey 2016

Transport Canada

Overall TC performance

- High-performing areas
 - Leave approval: High approval and lower usage of sick leave compared to the public service (PS)
 - Flexible work arrangements: High approval ratings and opinions compared to the PS
 - Job satisfaction/work relationships: Good satisfaction and excellent working relationships
- Average-performing areas
 - Language training: High approval ratings, but low number of requests and low opinions
 - o Overtime worked/claimed: Working less OT hours than the PS but not all hours claimed
 - o **Positive work environment:** Moderate opinions and minimal change in opinion since 2015
- Areas for improvement
 - Professional development: Low attendance, low number of requests and decreases in opinions since 2015 / compared to the PS
 - o Days worked sick: High days worked sick and higher than 2015 and 2016 PS average
 - o Work/life balance: Lower opinions and higher stress levels than 2015 / 2016 PS averages

Category	2016 PS results	2016 TC results	Variance	2015 TC results	Percent change
Professional development					
PD attendance*	89%	74%	↓ 17%	N/A	N/A
Language training request approvals*	76%	86%	† 13 %	71%	† 21 %
PD request approvals*	88%	47%	↓ 47%	56%	↓ 16%
Opinion on PD opportunities**	3.74	3.09	↓ 17%	3.83	↓ 19%
Opinion on PD received to meet job requirements**	3.97	3.56	↓ 10%	4.19	↓ 15%
Opinion on PD received to exceed job requirements**	3.21	2.52	↓ 22%	3.20	↓21%
Opinion on PD received for career advancement**	3.22	2.57	↓ 20%	3.33	↓ 23%
Opinion on language training opportunities**	2.79	2.50	↓ 10%	2.78	↓ 10%
Opinion on strictness of PD approval***	2.88	3.05	↑ 6 %	2.95	↑3%
Leave					
Leave request approvals*	93%	98%	↑ 5%	95%	↑ 3%
Worked sick*	80%	91%	† 14 %	72%	↑ 26 %





Category	2016 PS results	2016 TC results	Variance	2015 TC results	Percent change
Median days worked sick*	1-3	4-6	↑1 interval	4-6	-
Worked sick due to heavy workload*	55%	68%	† 24 %	51%	↑ 33 %
Used up sick leave****	15%	12%	↓ 20%	17%	↓ 29%
Comfort with requesting leave**	4.19	4.28	† 2 %	4.28	-
Work/life balance					
Median overtime hours worked*	10-19	1-9	↓1 interval	20-29	N/A
Median overtime hours claimed*	0	0	-	0-9	N/A
Flexible work request approvals*	77%	96%	† 25 %	87%	† 10 %
Working under flexible work arrangements*	43%	61%	† 42 %	N/A	N/A
Opinion on ease of claiming overtime**	3.24	3.08	↓5%	3.60	↓ 14%
Opinion on heaviness of workload***	3.42	3.83	† 12 %	3.64	↑ 5 %
Ability to attend important home life events**	3.84	4.10	† 7%	4.18	↓ 2%
Effects of workplace stress on mental health***	3.21	3.23	1 %	2.89	† 12 %
Opinion on work/life balance support**	3.57	3.66	↑3%	3.57	↑ 3%
Opinion on flexible work opportunities**	3.30	3.50	↑ 6 %	3.00	† 17 %
General / Positive work environment					
Job enjoyment**	4.00	4.02	1 %	4.14	↓3%
Opinion on positivity of work environment**	3.50	3.62	↑3 %	3.84	↓ 6%
Opinion on relationship with supervisor**	4.20	4.36	† 4 %	4.52	↓ 4%
Opinion on relationship with colleagues**	4.48	4.54	† 2 %	4.59	↓ 1%
Would leave department for more PD opportunities	36%	55%	† 53%	54%	↑ 2 %
Would leave department for more promotion opportunities	59%	69%	17 %	N/A	N/A
Would leave department for more flex opportunities	40%	43%	↑8 %	46%	↓ 7%
Would leave department for a better work/life balance	42%	41%	↓ 2%	44%	↓ 7%
Would leave department for a more positive work environment	42%	38%	↓ 10%	32%	† 19 %

^{*} in the last 12 months

^{**} ranked on scale of 1 (not at all satisfied) to 5 (very satisfied)

^{***} ranked on scale of 1 (very low) to 5 (very high)

^{****} in the last 5 years



Demographics

- ❖ 45 total survey responses from September 27 October 25, 2016
 - o 10% decrease from 50 responses in 2015
 - o Approximately 3% of the total survey response
 - Approximately 31% of FIs at TC filled out the survey (confidence rating of 95% +/14%; high response rate and moderate statistical significance)
- ❖ 13 French responses (29%), 32 English responses (71%) (compared to 36/64 French/English split for the entire survey response)
- Higher proportion of FI-03s (53% at TC vs 36% in the public service) and smaller proportion of FI-04s (4% at TC vs 12% in the public service)
- ❖ 71% have served in the public service and 47% as an FI for 10 years or more (vs 66% and 49% in the public service respectively)
- ❖ 49% are located in the NCR (vs 67% in the public service)
- Median age group of 35-44 (same as the public service)
- ❖ 56% female predominance (vs 59% female predominance in the public service)
- ❖ 96% hold a bachelor's degree or higher (vs 88% in the public service) and 76% hold a CPA designation / are in pursuit of one (vs 55% in the public service)
- ❖ 40% supervise employees (vs 49% in the public service)

Professional development

- ❖ 16% of respondents requested language training in the last 12 months (vs 30% in the public service), and of the 7 reported language training requests, 86% were approved (vs 76% in the public service) (up 21% in approvals since 2015 vs 23% increase in the public service since 2015)
- ❖ 45% of respondents requested professional development leave with pay in the last 12 months (vs 57% in the public service), and of the 19 reported professional development requests, 9 (45%) were approved (vs 88% in the public service) (16% decrease in approvals since 2015 vs 6% increase in the public service)
- Only 5% of respondents feel their opportunities for professional development have increased since 2015 (vs 14% in the public service) while 74% feel their opportunities have decreased (vs 25% of the public service)
- On a scale of 1 (not at all interested) to 5 (very interested), of seven different categories, Fls were most interested in conferences and events (average of 4.51) management and leadership (4.21) and systems, operation, policy or resource management training (4.14)



Work/life balance

- ❖ 71% of FIs at TC have worked overtime in the last 12 months (vs 75% in the public service)
- 32% worked 30 hours of overtime or more in the last 12 months (vs 30% in the public service)
- Of those who worked 30 hours or more, only 38% claimed 30 hours or more (vs 45% in the public service)
- ❖ 57% of respondents requested flexible work arrangements in the last 12 months (vs 49% in the public service), and of the 23 reported requests, 22 were approved (96%) (vs 77% in the public service)
- ❖ 35% of respondents are working compressed work weeks (vs 22% in the public service), 16% are teleworking (vs 9% in the public service) and 39% aren't working under any flexible work arrangements (vs 57% in the public service)
- ❖ 14% of FIs at TC feel their satisfaction with their work/life balance has increased in the last 12 months (vs 16% in the public service) while 14% feel their satisfaction has decreased (vs 27% in the public service)
- Of the 14 open-ended suggestions for possible work/life balance improvements, 7 (50%) mentioned taking action to improve work/life balance culture by hiring more staff or adjusting deadline expectations to lessen the workload and 5 (36%) mentioned allowing more flexible work arrangements (specifically telework)

Positive work environment

- Of 13 different categories of possible improvements towards a more positive work environment, the most important on a scale of 1 (not at all important) to 10 (extremely important) to FIs at TC were:
 - o a balanced work/home life (average of 9.52);
 - o a good relationship with supervisor(s) (9.50); and
 - o good relationships with colleagues (9.17)